Talking to Aliens or, How to Talk So People Listen

Paola Borin EDC Conference February 25, 2010



The Objective

- Two way communication
- For your message to be heard



Talking to Aliens

Consider

Your	Their
GoalsEmotionsExpectations	GoalsEmotionsExpectations

How To Talk So People Listen, Sonya Hamlin , New York : Collins, 2006.



 Dept Chair wants to meet to discuss a faculty member who claimed to have tried a risky teaching method in class on your advice.
Students have filed complaints.



Pre-think Chart

Goal

MY response

• What do you really want to happen? (I want...)

- I want to set the record straight
- I want to regain credibility

Emotion

- How do you really feel?
- What is at stake?
- What do you need from this person?

- Defensive, under attack, scapegoat
- Office credibility and my reputation
- Understanding and a fair hearing

Expectation

- What do you really expect will take place?
- Person wants to vent
- Person wants to hear what advice the faculty member was given
- Person may want to prevent further interactions with your office

Pre-think Chart

Goal

They

- Try to see their position clearly
- What outcomes would they want?
- What do they want for themselves and what do they want from you?

Emotion

- How do they feel?
- What's at stake for them?

Expectation

• What do you really expect will happen?

- Situation to be addressed quickly and effectively for instructor & students
- Their handling of the situation seen as demonstrating good leadership
- Want you to help them fix this problem and not make things worse
- Frustrated, annoyed, angry
- Reputation of the dept. & their leadership
- Want to gather information. Blame?
- They need to determine the facts.
- Clarification and they want to know if you can fix it.

 Your VP/provost/supervisor has stated publicly that the same handful of people attend sessions held by Teaching & Learning offices. You have been directed to identify a strategy to address this obvious shortcoming.



• Your new VP, with best intentions, has taken an interest in centre activities and started micromanaging your development initiatives. They want you to apply one-off "workshop" approach to address deep-rooted problematic campus issues.



- A faculty member has complained to your VP about an approach taken by your centre.
- The VP has summoned you to deal with this issue.



Activity

- Form groups of 3 or 4
- Choose a scenario or a real situation from your group to examine
- Complete the form and discuss implications
- Duration:
- Prepare to report back to the group about the process
 - Is this process useful?
 - Observations

The discussion

- Clarify how much time you will have
- Cut to the chase but make it relevant to the other persons concerns and interests
- Motivate your listener
 - Present your case based on the other's primary concerns.
- Ask before you tell
 - What do they need?
 - Provide an overview
 - Present your case succinctly

Strategy based on the Chart

- Study & compare the two perspectives
- Adapt your original plan
- Motivate with what you now know

To sum

 Determining the others concerns & interests helps to better understand them and find language to reach out and include the other's needs as you reach for your own



- The Pre-think chart can help.
- The objective is **communication** and a better outcome for all parties.
- So you can speak to aliens.

Reference

• How to talk so people listen: Connecting in Today's workplace, Sonya Hamlin New York : Collins, 2006.